



**Company Presentation** 

## **DEFAMA Deutsche Fachmarkt AG**

March 2021

# **EQUITY STORY**



In order to build up a long-term portfolio, DEFAMA acquires:

- Well-established retail parks and small shopping centres
- With chain stores with strong solvency as (anchor) tenants
- Without larger vacancies and/or investment needs
- Purchase price per property usually between €1m and €5m
- Located in small to medium-sized towns in Northern/Eastern Germany

We pursue a buy-and-hold strategy with the aim of generating a sustainable double-digit return on equity for our shareholders.







# **EQUITY STORY**



Three good reasons why we pursue this strategy:

Property size usually between €1m and €5m

Too small for most institutional investors

Favourable prices due to lack of competition on the buyer's side

Focus on typical local shopping centres

No issues with e-commerce substitution

Sustainable rentability of the objects

Deliberate focus on small and medium-sized cities

Low purchase price multiples also for good locations

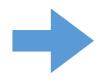
Best opportunities for sustainably high returns

# **INVESTMENT CASE**



## Value creation on several levels (I)

- Acquisition of properties with initial yield of 10% p.a.
- Refinancing of > 80% of investment with app. 2% p.a. possible



little equity needed, therefore high return on equity

- Strong growth based on additional acquisitions
- Realisation of earnings and saving potential



Earnings per share +90% within four years, FFO per share +144%

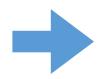


## **INVESTMENT CASE**



## Value creation on several levels (II)

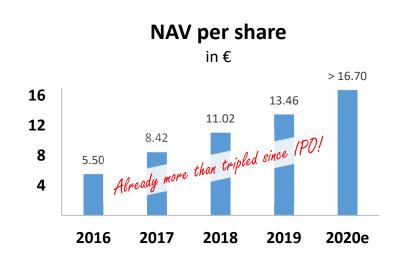
- Complex single purchases at favourable prices
- Professionally managed portfolios trade at much higher multiples on net rent



NAV per share +203% within four years

#### **Shareholders benefit from**

- Yearly dividend increase
- Strong and crisis-proof cash flow / FFO
- Continously rising value of portfolio / NAV



#### Value creation per share



# MANAGEMENT



#### **Matthias Schrade (CEO)**

- Many years of experience as a financial analyst and entrepreneur
- Excellent network in the areas of retail, real estate and banking
- Responsible for property selection, purchase negotiations, financing, main tenants and PR/IR



#### **Matthias Stich**

- More than 20 years working for the BBE/IPH Group
- Specialist in valuation and (re-) development of retail real estate
- Responsible for project developments within the existing portfolio, reconstruction measures and contract negotiations with anchor tenants

#### **Swen Rehwald**

- Managing director of IMMA Immobilien Management GmbH
- Broad experience as asset manager and project developer
- Responsible for administration and maintenance of the objects, smaller tenants, accounting/ controlling, human resources and IT



#### Julia Bresch

- Authorised officer of IMMA
   Immobilien Management GmbH
- LL.M. in real estate law; many years of experience in the areas of center management and projekt planning
- Responsible for takeover/integration of objects, rent disputes and organisation of back office



## MANAGEMENT



## **Supervisory Board**



#### Peter Schropp (Chairman)

- Managing Director of several real estate companies within Primepulse Group
- Until 9/2014 Member of the Management Board of VIB Vermögen AG responsible for Real Estate
- Significantly involved in the expansion of the portfolio to just under €1bn
- Great financing know-how as a trained banker



#### **Ulrich Rücker (Deputy Chairman)**

- Managing Director of Rücker Immobilien GmbH
- Decades of experience in the real estate industry
- Successful establishment and IPOs of several real estate companies



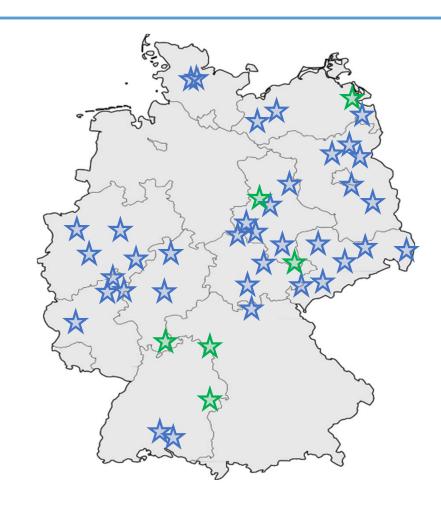
#### **Henrik von Lukowicz**

- Senior Investor Relations Manager at Befesa S.A.
- Until 3/2018 Senior Investor Relations Manager at METRO AG
- Comprehensive capital market and retail expertise
- Strong network in the retail sector and with banks, asset managers and investment funds



Key Figures (as of 31 December 2020)	
Locations	43
Net Rent (annualised)	€14.3m
Lettable Space	179,402 sqm
Occupancy Rate	96.3%
Ø Lease Term (WALT)	5.0 years

- 80% of total net rent come from chain stores with strong credit ratings
- Contracts with anchor tenants have above-average maturity
- Just one contract with > 5% of total net rent and "top 10" contracts combined just 28%
- 2020 six acquisitions, including the biggest in the history of the company
- Additional income of about €2.5m p.a. aquired





**Existing properties** 

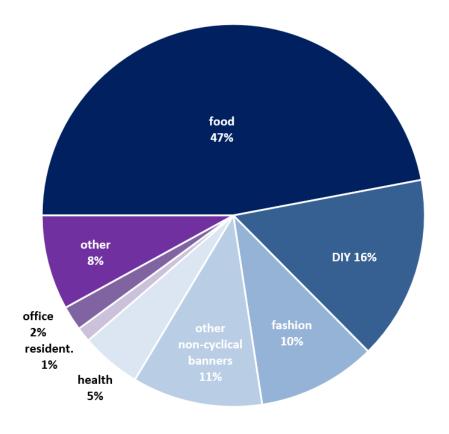


Acquired in 2020



Largest Tenants	Contracts	Share
Toom/B1 toom	5	12.4 %
Kaufland/LIDL	5	12.2 %
EDEKA Group  Marken-Discount  EDEKA	10	10.8 %
REWE/Penny REWE PENNY	9	9.1 %
Tengelmann Group	17	5.1 %
Dän. Bettenlager (= JYSK)	8	4.5 %
Aldi Nord	4	4.3 %
NORMA NORMA	7	4.0 %
Takko	5	1.9 %
Deichmann	5	1.6 %

#### **Net Rent by Industry**



"Top 10" leases account for only about 28% of total net rent



## **Transaction/Purchase**

Retail Park Zeitz

☐ Year of construction: 1993

☐ Plot size: 67,851 sqm

Lettable space: 20,219 sqm

Occupancy rate: 100%

Investment: €9m

Annual net rent: €1.28m

Acquisition at 7 times annual net rent

Key tenants are Kaufland and toom, also represented KiK, Mayer`s Schuhe, Wreesmann

McDonald's, Hammer, furniture store, petrol station and car wash next door

Perfectly positioned in the largest retail agglomeration of the entire city





## **Transaction/Purchase**

**DIY Store Anklam** 

☐ Year of construction: 1999 / 2019

Plot size: 21,625 sqm

Lettable space: 7,981 sqm

Occupancy rate: 100%

Purchase price: €6.2m

Annual net rent: €560k

Acquisition at 11 times annual net rent

Tenant is toom with a most recently extended long-term lease

Outstanding market position as the only DIY store within a wide radius





## **Transaction/Purchase**

3x Dänisches Bettenlager (= JYSK), located in Southern Germany

Year of construction: 1975 / 2009 / 2009

☐ Plot size : each app. 3,000 sqm

Lettable space: each app. 1,000 sqm

Occupancy rate: 100%

Purchase price (eff.): total €3.3m

Annual net rent: total app. €300k

Aquisition with attractive purchase and financing conditions

Tenant with strong credit rating and high loyalty to its locations

Sites are all very well located with great visibility from main roads

☐ Leases with above-average rental periods

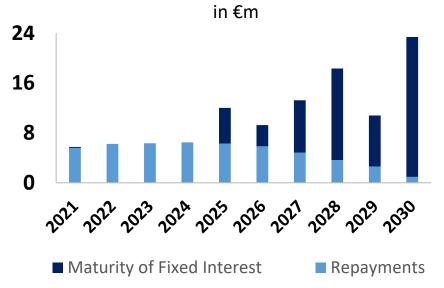


## **FINANCING**



Key Figures (as of 31 December 2020)	
Number of financing partners	32
Bank loans	110 Mio. €
Ø Interest rate	2.12%
Ø Initial repayment 1)	4.60%
Ø Fixed interest 1)	7.8 Jahre
Loan-to-value-ratio (LTV)	61.0%



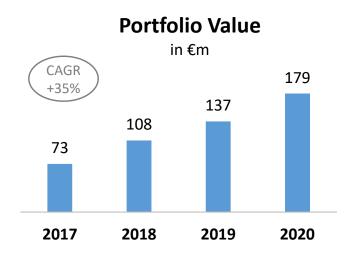


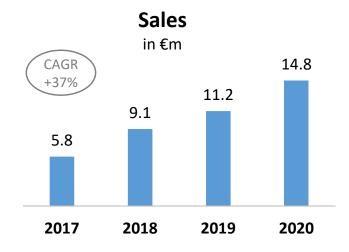
- Financing arranged through local / regional banks and savings banks with strong local knowledge
- Broadly diversified financing structure: no bank with >12% share of total debt
- Annuity loan with favourable interest rates secured for the long-term

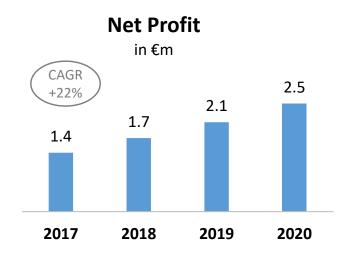
<sup>1)</sup> long-term financing of Radeberg included

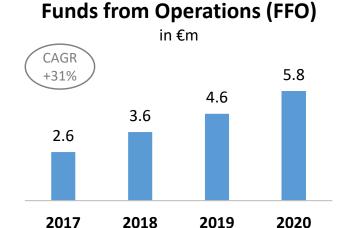
# KEY FINANCIALS 2017-2020 □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<!> □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □==<! □=









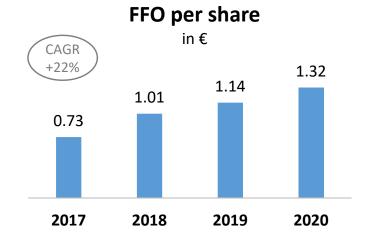


# **KENNZAHLEN 2017-2020**

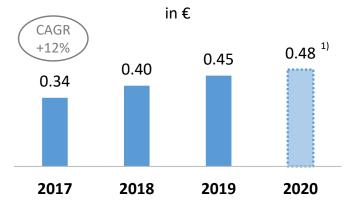


**Earnings per share** 





#### Dividend per share



1) Proposal for AGM

#### **Guiding principles for expansion**

- Company growth not for its own sake, but always with a clear goal of creating shareholder value
- Primary focus on improving FFO per share
- Further FFO increase with existing cash position expected

# HIGHLIGHTS 2020



## Refurbishment Radeberg completed as planned

- No delay of building measures due to Covid-19
- Building costs in line with budget
- Reopening as planned on November 5th, 2020
- Several offers of potential buyers, that all would have led to a positive one-off in the high single digit millions
- Long-term refinancing with credit amount significantly higher than refurbishment loan
- Choice of management and board:
   DEFAMA keeps and refinances the Silberberg Center Radeberg
- Setting free more than €3m additional liquidity and keeping more than €800k p.a. running FFO anyway



# HIGHLIGHTS 2020



# Prolongation or new contracts signed with important tenants in 2020

**ALDI** 

Dänisches Bettenlager

Deichmann

Getränke Sagasser

Getränke Hoffmann

Hahn Getränke-Union

K+K Shoe Market

LIDL

NKD

Netto

**NORMA** 

Penny

Rossmann

etc. etc.

Staßfurt

Wittenburg

Genthin

Königsee

Gebhardshain

Waldeck

Schneeberg

Waldeck + Traben-Trarbach

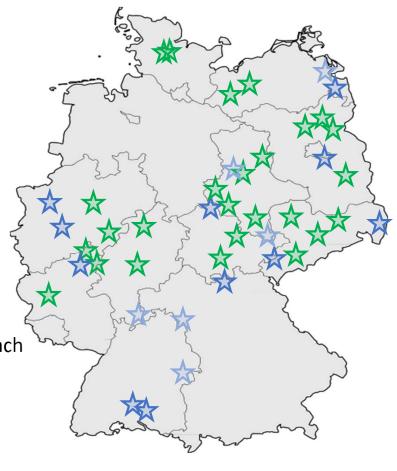
Königsee

Apolda

Florstadt + Königsee

Rendsburg + Sternberg

Lübbenau





Prolongation of contract/investment 1)



Acquisition in 2020

# **CURRENT DEVELOPMENT**



## **Investments within the existing portfolio** (examples)

## Merseburg

•	Settlement of ACTION	completed	app. €50m

## Sangerhausen

•	Expansion of TEDi's area	completed	app. €80k
---	--------------------------	-----------	-----------

## Löwenberg

•	Acquisition of neighbour parcel	completed	in total
•	Expansion of ALDI's area	in process, completion est. 10/2021	app. €2m

#### Hamm

•	Refurbishment fitness studio	completed	in total
•	Building application for larger Penny area	in process, construction works est. 2022	app. €500k

#### Lübbenau

•	Settlement of cardiology surgery	completed	
•	Expansion of butcher's area	completed	in total
•	Expansion of Amplifon's area	in process, completion est. 3/2021	>€1m
•	Creation of a new rental area for TEDi	in process, completion est. 6/2021	(incl. further
•	Building application for larger bakery area	in process, completion est. 6/2021	measures)





# **CURRENT DEVELOPMENT**



#### Impact of coronavirus crisis / current situation

- First lockdown: temporarily 20% rents in April and 10% in May not paid, which means app. €300k; today €100k left, very few rent losses/abandonments
- Second lockdown: a few not paid rents in December (esp fitness, gastronomy), collection ratio in Q1/2021 overall about 92%, partly conditional payments
- Altogether €400k open, thereof €230k from big non-food retail banners; only one tenant has declared insolvency so far
- Suspended rents are just deferred => no effect on results!
- No change in banking lending practices visible

Advantage: food, drugstores, doctors/pharmacies, DIY stores etc. account for 70% of our net rents



# **CURRENT DEVELOPMENT**



## **Transaction/Sale**

REWE City Center Bleicherode

Year of construction: 1993

Lettable space: 4,044 m<sup>2</sup>

Occupancy rate: 88%

Annual net rent: €350k

Tenants i.a. REWE, Ernsting's family, pharmacy



## Ad hoc announcement dated February 24th, 2021

- First sale in company history of DEFAMA
- Selling price of €5,16m (= 2x purchase price)
- Market value most recently at €4,23m
- Positive one-time effect of €2,6m before taxes
- Disposal leads to cash inflow of €3m after taxes

# STATUS AND OUTLOOK



#### **Guidance for 2021**

• Net Profit (German GAAP): €3.1m

€0.69 per share

• Funds From Operations (FFO): €7.1m

€1.61 per share

> €0.48 per share

at least €8m

Annualized FFO:

Dividend:

**Prior Year** 

€2.5m

€0.57 per share

€5.8m

€1.32 per share

€7.1m

€0.48 per share 1)

Increase of existing loans of at least €2m

Total liquidity of €10m opens up opportunities!

## STATUS AND OUTLOOK



## **Development in a typical year for DEFAMA**

- Aquisition of five to eight objects for €15m to €20m
- Financing of > 80% of the total investment via bank loans
- Need of about €3m liquidity for the purchases
- Additional net rents of €1,5m to €2m with > 45% FFO margin
- > €2m additional liquidity by revaluation of existing bank loans
- Double-digit increase of net income, FFO and NAV per share

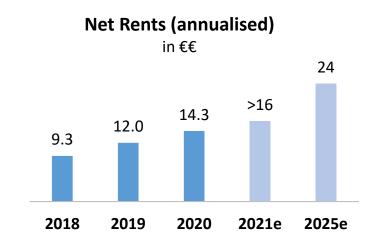


## STATUS AND OUTLOOK

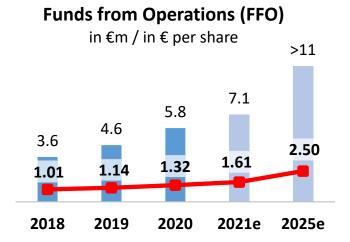


## Long-term guidance "DEFAMA 2025"

- Portfolio value reaches €260m to €300m
- Annualised net rents of €24m
- FFO of > €11m resp. > €2,50 per share
- Targets can be achieved without capital increase



# Portfolio Value in €m 260-300 179 108 137 2018 2019 2020 2021e 2025e



# **SHARE**



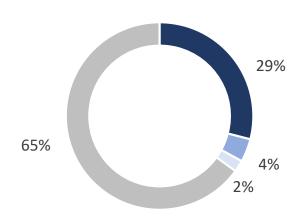
#### Share price development since IPO at 13 July 2016



WKN / ISIN	A13SUL / DE000A13SUL5
Stock exchange	Munich (m:access), Frankfurt, Xetra
Number of shares	4,420,000 ordinary shares
Current share price 1)	€19.20
Market capitalisation	€84.9m

<sup>1)</sup> closing price on 22 March 2021

#### Shareholder structure 2)



- MSC Invest GmbH / M. Schrade
- Geminus GmbH / C. Müller
- Supervisory Board
- Freefloat

2) as of 31 December 2020. According to our knowledge, biggest investors within the freefloat are Ennismore European Smaller Companies Fund, HW Capital GmbH, Lupus Alpha Micro Champions Fonds, Share Value Foundation, Spirit Asset Management and Value Opportunity Fund.

# WHY TO INVEST



**Highly Profitable** 

thanks to favourable purchase prices and lean structures

**Solid Financing** 

via object subsidiaries with local and savings banks

Down-to-Earth Team

with great experience in the real estate and retail sector

Shareholder-friendly

with high transparency and yearly dividend increase

**Strong Growth** 

by focusing on very specific niche with few competitors

# CONTACT



#### **DEFAMA Deutsche Fachmarkt AG**

Nimrodstr. 23 D 13469 Berlin

www.defama.de

#### **Matthias Schrade**

**CEO** 

Telephone +49 (0) 30 / 555 79 26 - 0

Fax +49 (0) 30 / 555 79 26 - 2

E-mail schrade@defama.de



## DISCLAIMER



#### **Important Notice: Forward Looking Statement**

The information or opinions contained in this document have not been independently verified and no express or implied warranty or representation is made as to their suitability, accuracy or completeness or the recipient may not rely on them.

This document may contain statements about future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results and events to differ materially from the results deviating from the forward-looking statements.

Neither DEFAMA Deutsche Fachmarkt AG nor any affiliated company or its advisers or agents may be held liable (in the case of negligence or otherwise) for any loss or damage arising out of the use of this document, its contents or any other connection with this document.

This document does not constitute an offer or an invitation to buy or subscribe for shares nor does it constitute any basis or reliance on any contract or commitment of any kind.

Please note: in case of doubt the German version shall prevail.